

## MINUTES - EAST CHILDREN LEEDS LEADERSHIP TEAM

Meeting held 27<sup>th</sup> May 2010 (Temple Newsam House)

Item	Description	Action
<b>1</b>	<b>Welcome, apologies and introductions.</b>	
<b>1.1</b>	Ken Morton Richard Mellard Jane Addy Cath Lennon Jackie Claxton Ruddock Yvonne Butterfield Richard Norton Ann Nicholl Jon Lund Mike Haworth Til Wright Pam Hill Margaret Green Mandy Voller Neil Bowden Flavia Doherty Kevin Paynes Angela Bailey Cllr Thomas Murray Christine Street John Woolmer	DCSU – Locality Enabler - East Head Teacher & Cluster Chair – <b>Temple Newsam Halton</b> Cluster Chair – <b>Garforth</b> Head Teacher (Secondary) Integrated Services Leader – Temple Newsam / Halton Integrated Services Leader – Seacroft / Manston VCFS – Re’new Primary – East Leeds Governors Rep Youth Offending Service Education Leeds Education Leeds – Integrated Children’s Services Head of Service – Children’s Services – NHS Leeds NHS Leeds Education Leeds – Attendance Adviser Area Youth Service Manager VCFS – Relate Leeds School Improvement Adviser – Education Leeds Extended Schools Adviser – East East Area Committee Children’s Champion Job Centre Plus East North East Area Management
<b>1.2</b>	<b>In attendance:</b>	
	Eleanor Brazil William Newham	Interim Director of Children’s Services DCSU - Support
<b>1.3</b>	<b>Apologies Received:</b>	
	Chris Walton Tim Bean Rosaleen Hamer Jeannette Morris-Boam Cllr Veronica Morgan Nahid Rasool Diane Reynard Helen Burniston Jackie Goodwin Dave Weetman Diane Brown John Roche Ian Garforth Jason Minott	Head Teacher & Cluster Chair – <b>Inner East</b> Head Teacher & Cluster Chair – <b>Brigshaw Federation</b> Head Teacher & Cluster Rep - <b>Seacroft Manston</b> VCFS – Leeds Voice East Area Committee Children’s Champion VCFS – Shantona Head Teacher – SILC Head of Children’s Centre Services E/NE Integrated Services Leader – Inner East Manager MAST Team NHS Leeds – East/North East CAMHS CYPSC – Service Delivery Manager – East Secondary – East Leeds Governors Rep Community Sports Officer – East

- 1.4 Ken Morton welcomed colleagues to the meeting and introductions were made.

## 2 Minutes of the last meeting and matters arising.

- 2.1 The minutes of the last Leadership Team held on Thursday 25<sup>th</sup> March 2010 were agreed as an accurate record of the meeting.
- 2.2 Ken Morton thanked Angela Bailey on behalf of the Leadership Team for her work in the East.
- 2.3 Re: Clarification of the way Clusters report back to the Leadership Team. Angela Bailey agreed to complete before moving to her new position. **Action: Angela Bailey**
- 2.4 Re: Safeguarding Board – A number of members of the Leadership team called for clarification of the developments around the LSCB. It was agreed an update would be provided at the next meeting.

AB

## 3 1<sup>st</sup> Children's Trust Board

- 3.1 Ken Morton delivered a brief verbal update in which he covered the key messages from the 1<sup>st</sup> Meeting of the new Children's Trust Board (Full report circulated with the agenda and papers). Key points arising from the resulting discussions were as follows:

## 4 Eleanor Brazil (Interim DCS)

- 4.1 Eleanor Brazil introduced herself as the Interim Director of Children's Services in Leeds and briefly covered, The Improvement Plan and Board, The Children's Services Transformation Programme, The new Leeds Safeguarding Board, budget, political developments and uncertainty.

Eleanor commented that she will be helping Leeds to implement the improvement plan arising from the announced inspection and take forward actions from the Improvement Board. Part of the work is building an integrated children's service and although we are in a time of significant change we have an opportunity to review how well different professionals / services delivering to CYP and their families work together.

Eleanor commented that it is not a future that is planned out. Eleanor called on the Leadership Team to identify barriers getting as well as identifying what are the things you would like to see Integrated Children's Services going forward that are not currently there.

- 4.2 Key points / comments raised by the leadership team for consideration by Eleanor were as follows:
- A number of members of the Leadership raised concerns

around the sustainability of cluster activities in light of the national context of travel. Eleanor commented that it is an ever changing picture and we have to expect abrupt endings to a number of funding streams. Leadership Teams need to think about what are the services most needed and retain those with the greatest benefit. It was agreed that cluster chairs would begin to consider as they will know what services are of most value in their areas.

- Eleanor commented that currently we are not as good as we should be at commissioning and de-commissioning of services and unsurprisingly we will be looking through in more detail what we are spending our money on. To a certain extent it is in the hands of Area Leadership Teams to influence what should be held at a local level and what should be city wide.
- Eleanor commented that we need to reduce the inconsistency across areas. We need to have a consistent framework across the city, with clear links and decision making. However this will not necessarily be the same response across the city. Local delivery that is consistent in outcome across the city but flexible to local need.
- The Leadership Team were explicit that the 5/3 area geographical issue in Leeds needs to be addressed as it particularly impact in East Leeds. Eleanor agreed that this is a difficulty that has been acknowledged and is apart of work being addressed at the moment as part of the Transformation Programme.
- Til Wright queried whether frontline staff are being included in consultations. Eleanor reassured the Leadership Team that frontline practitioners will be involved.
- The link between Local leadership Teams and the new Children's Trust Board needs to be clarified.
- Ken Morton added that locality is being seen as one of the key improvement routes and there will be opportunities to rethink and streamline the way in which we are doing things.

**4.3** It was agreed that the best way for the Leadership team to practically engage with the Transformation Programme will be for a small group from the Leadership Team to take part in a focused session with Jane Maxwell along with similar groups from the other 4 wedges.

**Action: Ken Morton**

**KM**

## **5 Integrated Working**

**5.1** Jackie Claxton-Ruddock delivered an update on the work of the Integrated Services Leaders in the East

- Along with ISLs in other areas of the city we are looking at how Intervention Panels can be used more flexibly. Currently the volume of CAFs are not coming through and panels are being cancelled unless there are cases.

- Supporting the development of individual cluster plans.
- The need for the Integrated Response Groups (IRGs) has reduced due to the introduction of the screening team at the contact centre. They will however remain as virtual groups that do not meet.
- Children Leeds Panels meeting regularly and dealing with cases. However Mike Howarth commented that most of the cases have been signposted on to MST or have not been appropriate.

- 5.2** It was agreed that the city map and up to date list of intervention panels locations will be circulated to the Leadership Team. **Action: Jackie Claxton Ruddock.**

**JCR**

## **6 Children and Young People's Plan**

- 6.1 Teenage Pregnancy – Action Plan:** Neil Bowden circulated a summary report from the Inner East Task Groups. The groups are made of a combination of staff from all levels of work and from a range of services across the East wedge of the city. There are 3 groups plus a linked LS14-1 group which meet on a monthly basis aimed at reducing teenage conceptions (SRE, Contraception, Aspirations, All 3)

Neil went on to describe the current issues the groups are working on and the priority action areas for improvement identified by the 4 groups. Neil also circulated a 'Key Themes' diagram highlighting the key links between the themes and workforce development links. The diagram also highlighted which of the groups are focusing on which key themes and the interrelationships between them

Neil called on the Leadership to consider whether your organisation is involved in the relevant tasking groups/action plans and to consider how we ensure that these plans mesh with other relevant local plans.

## **7 East Reports**

- 7.1 Area inclusion Partnership:** Ken Morton briefly updated that the key theme for next meeting will be Attendance.
- 7.2 14 – 19 Confederation:** Ken Morton briefly updated that the key area of discussion is currently around the statement of need for the city and what this means for the East.
- 7.3 East Family Support Group:** Jackie Claxton-Ruddock updated that she has taken over chairing this group. However the purpose and membership need to be reviewed and also there may be no need for the group if there is already other family support groups meeting currently. Jackie agreed to bring a proposal back to the next meeting

of the Leadership Team to provide clarity of the remit. **Action:**  
**Jackie Claxton-Ruddock**

**JCR**

## 8 AOB

8.1 No additional items were raised.

## 9 Date and time of next meeting / meeting schedule.

East – Children’s Services Leadership Team				
Date		Time		Venue
15 <sup>th</sup>	July	2010	8:30 – 10:30	Temple Newsham House